

Board CPD Programme

Executive Masterclass

Risk Management

09:30 to 17:00 at 1 Cornhill London



The world in which organisations do business is becoming more demanding. Products and services are increasingly provided online to an interconnected and global marketplace. A global environment where stakeholders are raising standards for how businesses create value and conduct themselves and where the uncertainty of Brexit presents businesses with a challenging time. This creates a diverse risk landscape where risk can crystallise at pace.

Organisations need to be increasingly aware and responsive to emerging commercial opportunities and resilient to threats. This requires strong, agile risk management capabilities, that go beyond risk process and puts risk at the centre of making decisions and creating value. Capabilities that can provide a combined, balanced and forward looking perspective of all the principal risks that an organisation faces and the best options for responding.

This is a visual, practical and interactive 1-day Executive Masterclass. The focus will be how to respond to new levels of uncertainty and how to develop your risk management capabilities so that risk establishes itself as a trusted contributor to decision-making, strategic delivery, performance and value creation. As part of the event each delegate will receive an "Information Pack" containing case studies, examples, visuals and model templates for the topics under discussion.

Benefits:

- Gain an understanding of the latest regulatory requirements, emerging best practices and minimum standards for risk
- Learn how to perform your own risk management diagnostic to confirm how well you benchmark and identify risk priorities
- Explore the sources of risk to your business and their interaction with your strategy, business model and value drivers
- Explore how to set the right risk culture - organising yourself for success
- Consider techniques for setting a risk management strategy that aligns strategic delivery, value drivers, decision-making and risk-taking
- Consider techniques for setting risk appetite and selecting the right indicators to provide assurance that risk-taking occurs as intended
- Gain an understanding on how to create a comprehensive and balanced view of all your risks - enhancing decision-making, strategic delivery and competitive advantage
- Explore ways of aligning remuneration and risk management practices

"The business strategy should be supported by a well-articulated and measurable statement of risk appetite, which is clearly owned by the board, integral to the strategy the board has signed off and actively used by them to monitor and control actual and prospective risks and to inform key business decisions."

Corporate Governance Board
Responsibilities - PRA March 2016

Your consultant - Richard Smith

A thought leader and subject matter expert in Corporate Governance, Enterprise, Operational and Regulatory Risk. A First Class Science graduate from Bristol University, Richard trained at PwC before taking up a City career in risk management.

Having 30+ years experience in Financial Services and 20+ years experience in risk management, his practical experience spans major financial institutions – insurers, banks, building societies and Recognised Investment Exchanges.

For the past 15 years he has been an independent risk management consultant and has developed a sharp insight into the commercial and regulatory environments in which organisations do business, take risks and create value. He advises City clients in the UK and has worked extensively across Europe, North America and further afield.

Richard's approach is to provide practical solutions for risk management that makes risk relevant, engaging and accessible to risk and non-risk professionals.



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Agenda

9:30 to 13:00

1. Update on Latest Regulatory Requirements, Emerging Best Practices and Standards
Interactive Session: How to set a risk standard that is appropriate for your business
2. Performing and Using the Risk Management Diagnostic
Presentation: Creating and using the diagnostic to benchmark your capabilities and establish priorities for investment in risk
3. Sources of Risk and the Interaction with Strategy
Interactive session: How the external environment creates sources of risk and interacts with strategy, business models and value drivers
4. Establishing the Right Risk Culture – Organising for Success
Presentation: Case studies based on risk challenges of the past and the present

Lunch

14:00 to 17:00

5. Creating and Delivering an Engaging Risk Management Strategy
Presentation: How to create a risk strategy that engages the business and informs decision-making, strategic delivery and value creation
6. Risk Appetite
Interactive Session: How to set meaningful limits for risk-taking and integrate these into decision-making
7. Building Insight into your Risk Landscape
Presentation: Creating a comprehensive and balanced view of risks – techniques for enhancing decision-making, strategic delivery and competitive advantage
8. Round Table - Hot Topics
Interactive Session: Aligning remuneration, risk management and risk-taking across your business and other hot topics

£1495 per person plus VAT = £1794

A discount of 10% per person is available when booking for 3 or more delegates onto the same course at the same time

Book online at Risk Management Executive Masterclass

<https://www.bpandeglobal.com/course-directory/2017/March/Mastering-Risk-Management-Full-Day.aspx>

Complete the booking form and email to:

emmaphillips@bpandeglobal.com

or call 020 7764 0721

Detailed joining instructions will be sent to you 3 days ahead of the course date.

Consider an in-house Board CPD Programme

To ensure that the whole Board remains up to date why not ask us to design a programme of events that address your needs. Current topics include:

- Improving Board Reporting
- Board Competency – moving from good to great
- The Essential Guide for Senior Managers of PRA Regulated Firms
- The Essential Guide for Senior Managers of FCA Regulated Firms
- Improving Board Effectiveness
- Beyond the Risk Register – Behavioural Risk
- Inclusive Management
- The Effective Risk Committee
- Operational Risk – supporting good governance
- Risk Management
- The Effective Audit Committee
- The Effective Remuneration Committee
- Preparing for Regulatory Visits & Interviews
- The Role of the Board in Creating and Leading Culture